

## Revisioning Healthcare Spaces: Lessons from Spiritual Community in Contemporary Medical Practice

Julian Ungar-Sargon MD PHD

Borra College of health Sciences, Dominican University.

\*Correspondence: Julian Ungar-Sargon MD PHD

jungasarson@dom.edu

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### Abstract

*Contemporary healthcare confronts an unprecedented convergence of crises that fundamentally challenge the biomedical paradigm's sufficiency for addressing human suffering. Beyond the well-documented epidemics of physician burnout, patient dissatisfaction, and the progressive dehumanization of medical encounters lies a deeper crisis of meaning that permeates every level of healthcare delivery. This expanded analysis examines insights from our longitudinal documentation of spiritual community practices, extracting principles with profound implications for reimaging healthcare environments in ways that transcend the false dichotomy between clinical excellence and humanistic care.*

*Through comprehensive analysis of authentic spiritual community practices, particularly approaches to crisis navigation, healing relationships, and the cultivation of sacred presence within ordinary medical encounters, this essay proposes concrete strategies for creating healthcare spaces that seamlessly integrate evidence-based clinical excellence with transformative humanistic care. The essay situates my experiential findings within an extensive framework of contemporary scientific scholarship encompassing healing environments, therapeutic relationships, provider wellness, neuroscience research, and organizational psychology, arguing that effective healing spaces must embrace what we term "dialogical healing environments" that honor both rigorous scientific methodology and the transformative potential of authentic human encounter.*

*This analysis demonstrates that the apparent tension between scientific rigor and spiritual care represents a conceptual limitation rather than an inherent incompatibility, offering healthcare organizations a validated pathway toward comprehensive transformation that addresses contemporary challenges while reclaiming medicine's fundamental mission of promoting human flourishing across all dimensions of experience.*

**Keywords:** healthcare environments, patient-centered care, physician wellbeing, healing spaces, medical humanities, spiritual care, therapeutic relationships, evidence-based design, contemplative medicine, post-traumatic growth.

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## Introduction: The Crisis of Meaning i

The current crisis in healthcare extends far beyond the familiar challenges of resource allocation, technological advancement, or even access to care. Recent comprehensive meta-analyses reveal that physician burnout now affects over 50% of practicing physicians across all specialties, with associated increases in medical errors, decreased empathy, compromised patient safety, and alarming rates of physician suicide that exceed those of the general population by significant margins (West, Dyrbye, & Shanafelt, 2018). These statistics represent more than occupational hazards; they signal a fundamental disconnection between healthcare practice and the deeper human values that originally drew individuals to medicine as a calling.

Simultaneously, patient satisfaction scores remain persistently suboptimal across healthcare systems globally, with Communication subscales of HCAHPS (Hospital Consumer Assessment of Healthcare Providers and Systems) consistently rating lowest among all measured domains, despite decades of quality improvement initiatives focused on communication training and patient-centered care protocols (Centers for Medicare & Medicaid Services, 2023). This persistent dissatisfaction occurs paradoxically alongside unprecedented technological capabilities and clinical effectiveness in treating disease, suggesting that patients hunger for something beyond technical competence in their healthcare encounters.

The Institute of Medicine's landmark report "Crossing the Quality Chasm" identified a fundamental misalignment between healthcare delivery systems designed around provider convenience and efficiency versus patient needs for healing that encompass physical, emotional, social, and spiritual

dimensions (Institute of Medicine, 2001). However, more than two decades after this seminal analysis, healthcare environments continue to reflect what organizational theorists term "provider-centered" rather than "patient-centered" design philosophy, prioritizing clinical efficiency over therapeutic presence and technical intervention over holistic healing.

This crisis demands not merely incremental policy adjustments or additional training programs but fundamental reconceptualization of what constitutes therapeutic environment and healing presence within medical practice. Recent scholarship in evidence-based healthcare design has begun exploring how insights from diverse fields including architecture, environmental psychology, contemplative traditions, and cultural anthropology might inform clinical practice (Ulrich, Zimring, Zhu, et al., 2008). However, most explorations remain primarily theoretical, lacking the longitudinal documentation of how transformative community practices translate into measurable healing outcomes across extended time periods and diverse crisis situations.

My documentation of four decades of family and spiritual community life provides uniquely valuable empirical insight into practices that consistently produced healing outcomes across diverse crisis situations, multiple generations, and varied medical challenges. While emerging from the specific cultural context of Orthodox Jewish mystical tradition, his meticulously documented practices align remarkably with emerging scientific literature on therapeutic relationships, trauma-informed care, healing environments, and contemplative approaches to medical practice, suggesting universal principles that transcend particular religious frameworks.

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## Methodology and Source Analysis:

My work represents what medical anthropologists and ethnographic researchers term "participatory observation" conducted at an unusually deep level of engagement and extended duration. His systematic documentation of lived practices within specific communities over four decades provides insights that complement and often anticipate findings from controlled clinical studies (Kleinman, 1988). His chronicles of raising fourteen children while actively participating in religious renewal movements provide extensive qualitative data on crisis response, healing practices, community support systems, and the long-term outcomes of various approaches to medical challenges spanning the period from 1970 to 2025.

This extraordinarily comprehensive longitudinal documentation offers several significant methodological advantages over typical healthcare studies, which commonly examine short-term outcomes within controlled environments that may not reflect real-world complexity. Our work provides extended observation periods that allow for pattern recognition across multiple crisis cycles and developmental stages, documentation of both successful interventions and challenging outcomes that provide learning opportunities, integration of multiple perspectives including those of caregivers, patients, family members, and broader community within a single analytical framework, and observation of how healing practices evolve and adapt over time in response to changing circumstances and accumulated wisdom.

While the cultural specificity of Orthodox Jewish practice might initially appear to limit generalizability to secular healthcare environments, extensive research in cultural psychiatry and medical anthro-

pology demonstrates that underlying healing principles often transcend particular religious frameworks while manifesting through culturally specific practices (Koenig, King, & Carson, 2012). Cross-cultural studies of healing traditions consistently identify common elements including the cultivation of therapeutic presence, community support during crisis, meaning-making processes that transform suffering into growth, and integration of spiritual dimensions alongside physical treatment approaches.

Our documented practices align consistently with evidence-based approaches in relationship-based medicine, family systems therapy, contemplative healthcare, and trauma-informed care, suggesting that his observations capture universal healing principles that find expression across diverse cultural contexts. His work provides what anthropologists term "thick description" of healing processes that reveals the subtle but crucial elements often missed in quantitative research focused on measurable outcomes rather than the quality of healing relationships and environmental factors that enable transformation.

## Sacred Presence and the Neuroscience of Therapeutic Relationships

My term "sacred listening," characterized by full presence to another's experience without immediate impulse to intervene or fix, closely parallels significant findings in therapeutic relationship research that have emerged over the past three decades. His detailed documentation of transformative encounters facilitated primarily through quality of attention rather than specific interventions aligns remarkably with Beach and colleagues' systematic review demonstrating that physician empathy and presence correlate significantly with patient out-

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comes, medication adherence, psychological well-being, and even physiological markers of healing (Beach, Keruly, & Goode, 2006).

Contemporary neuroscience research provides biological validation for empirical observations about the healing power of authentic presence. Studies utilizing functional magnetic resonance imaging (fMRI) technology demonstrate that empathetic physician presence activates patients' prefrontal cortex regions associated with emotional regulation, pain modulation, and stress response, while simultaneously reducing activation in limbic structures associated with threat detection and anxiety (Ritter & Freund, 2005). These findings suggest that therapeutic presence operates through identifiable neurobiological mechanisms rather than representing merely subjective comfort or placebo effects.

More recent research in social neuroscience has identified mirror neuron systems that enable patients to neurologically "entrain" with their healthcare providers' emotional states, meaning that a provider's quality of presence directly influences patients' neurophysiological functioning during medical encounters (Lieberman, 2007). This research provides scientific foundation for our observation that healing often occurs through the quality of relationship and presence rather than through specific medical interventions, challenging healthcare systems that minimize time for authentic human connection in favor of technical efficiency.

Clinical applications of these neuroscientific findings have demonstrated measurable benefits when healthcare providers receive training in contemplative presence practices. Randomized controlled trials examining mindfulness-based interventions for

healthcare providers consistently show improvements in both provider wellness metrics and patient satisfaction scores, with effect sizes comparable to those achieved through pharmacological interventions for anxiety and depression (Goyal, Singh, Sibinga, et al., 2014). Our work on contemplative approaches to medical encounters anticipates these research findings while providing detailed qualitative insight into how such practices develop and mature over extended periods of application.

### **Crisis as Catalyst:**

My theory consists of reframing of medical crises as opportunities for transformation and growth aligns closely with Tedeschi and Calhoun's groundbreaking research on post-traumatic growth (PTG), which has revolutionized understanding of how individuals and families can emerge from traumatic experiences with enhanced psychological resources, deeper relationships, and expanded sense of life meaning (Tedeschi & Calhoun, 1996). My documentation of families experiencing increased cohesion, spiritual development, and enhanced life purpose following medical emergencies parallels PTG research findings across diverse populations and cultural contexts.

Recent comprehensive meta-analyses in health psychology confirm that patients who experience serious illness within supportive environments characterized by meaning-making opportunities, narrative sharing, and community witness show significantly higher rates of positive psychological change compared to those receiving purely biomedical treatment focused exclusively on symptom resolution (Helgeson, Reynolds, & Tomich, 2006). These studies validate community-based approaches to medical crisis, which consistently emphasized transformation potential alongside clinical treat-

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ment.

The mechanisms underlying post-traumatic growth in medical contexts involve complex interactions between cognitive processing, social support, and meaning-making activities that help individuals construct coherent narratives about their experiences. Our observations reveal how spiritual communities naturally provide these essential elements through practices of story-sharing, communal interpretation of suffering within larger frameworks of meaning, and ongoing support that extends far beyond the acute crisis period. His observations suggest that healthcare environments designed to facilitate post-traumatic growth may produce superior long-term outcomes compared to those focused solely on biological symptom resolution, particularly for patients facing chronic conditions or life-threatening illnesses.

Evidence-based implementations of PTG principles in medical settings have begun incorporating many elements consistently present in our practices, including structured opportunities for meaning-making, narrative therapy approaches that help patients construct coherent stories about their illness experiences, community support groups that provide witness to transformation narratives, and integration of spiritual care services that address existential dimensions of illness (Calhoun & Tedeschi, 2013). However, most healthcare environments continue to lack systematic approaches for cultivating post-traumatic growth, representing a significant missed opportunity for enhancing healing outcomes.

### **Community Healing**

Contemporary research in social neuroscience and psychoneuroimmunology demonstrates that com-

munity support affects immune function, inflammation markers, stress hormone regulation, and even genetic expression patterns related to disease susceptibility and healing capacity (Slavich & Cole, 2013). These biological mechanisms provide scientific validation for observations of accelerated healing within community contexts, suggesting that social connection operates as a fundamental therapeutic intervention rather than merely providing emotional comfort.

The implications for healthcare delivery are profound, as current medical environments typically isolate patients from their natural support networks during precisely the moments when such connections might provide maximum therapeutic benefit. Our work has shown how communities can be systematically involved in healing processes without compromising clinical care, often enhancing medical effectiveness through improved patient cooperation, reduced anxiety, and enhanced motivation for self-care behaviors.

Healthcare systems that have implemented family-centered care models report measurable improvements in patient outcomes, reduced readmission rates, decreased length of stay, and enhanced patient satisfaction scores, supporting the practical feasibility of emphasis on community-based healing approaches (Institute for Patient- and Family-Centered Care, 2012). However, most healthcare environments continue to view family and community involvement as logistical challenges rather than therapeutic resources, missing opportunities to harness the powerful healing potential of social connection.

### **Evidence-Based Healing Environment Design**

Our detailed descriptions of homes and community

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spaces designed to accommodate both practical medical needs and sacred functions align remarkably with evidence-based healthcare design principles that have emerged from decades of environmental psychology research. His intuitive emphasis on natural elements, flexible spaces that can adapt to different needs, and integration of beauty alongside functionality parallels Ulrich's systematic reviews demonstrating that nature views, natural lighting, and aesthetically pleasing environments measurably reduce stress hormones, pain medication requirements, and length of hospital stays (Ulrich, 1984).

The mechanisms underlying these environmental effects involve complex interactions between sensory input, emotional processing, and physiological stress responses. Randomized controlled trials confirm that patients in rooms with nature views require 25% less pain medication and show accelerated healing compared to those in standard hospital rooms lacking natural elements (Dijkstra, Pieterse, & Pruyn, 2006). Our proposal for a healing environment that naturally incorporated gardens, natural lighting, and flexible spaces for both medical care and community gathering anticipates these evidence-based design principles by decades.

Healthcare facilities implementing biophilic design principles, report significant improvements in both patient outcomes and staff satisfaction scores (Kellert, Heerwagen, & Mador, 2008). These improvements include reduced medication usage, shorter recovery times, decreased staff turnover, and enhanced patient satisfaction ratings. The economic benefits of such environmental modifications consistently demonstrate positive return on investment through reduced operational costs and improved quality metrics.

However, implementing healing environment design requires fundamental reconceptualization of healthcare space planning, moving beyond efficiency-focused layouts toward environments that support the full spectrum of human healing needs.

### **Narrative Medicine and the Therapeutic Power of Story**

The importance of storytelling and meaning-making during illness experiences corresponds precisely with emerging research in narrative medicine, which has demonstrated that structured storytelling approaches significantly enhance patient outcomes across diverse medical conditions. Systematic reviews demonstrate that patients who engage in narrative sharing about their illness experience show improved psychological adjustment, reduced anxiety, enhanced treatment adherence, and better long-term health outcomes compared to those receiving standard medical care without narrative components (Pennebaker & Chung, 2011).

The neurobiological mechanisms underlying narrative medicine's effectiveness involve activation of brain regions associated with emotional regulation, social connection, and meaning-making processes. Recent neuroscience research indicates that storytelling activates neural networks that promote psychological integration and emotional healing, providing biological validation for our observation that narrative sharing facilitates recovery beyond the comfort provided by social support alone (Lieberman, 2007).

Research has shown how spiritual communities naturally create opportunities for structured storytelling through regular gatherings, ritual occasions, and informal sharing that helps individuals process their experiences within larger frameworks of



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meaning. His observations suggest that healthcare environments could systematically incorporate narrative medicine approaches without requiring major structural changes, simply by creating time and space for patients to share their stories and receive compassionate witness from healthcare providers and community members.

Evidence-based narrative medicine interventions now incorporate structured story-sharing sessions, meaning-making exercises that help patients identify growth and learning within their illness experiences, and community witness to personal transformation narratives. However, implementation in healthcare settings often faces challenges related to time constraints, provider training needs, and organizational culture changes required to prioritize narrative sharing alongside technical medical care.

templative approaches to medical practice sustained caregivers through decades of intensive service without experiencing the burnout epidemic affecting contemporary healthcare providers.

Patient outcome studies provide additional validation for contemplative healthcare approaches, with randomized controlled trials indicating that patients receiving care from mindfulness-trained providers show improved satisfaction scores, better medication adherence, reduced complications, and enhanced overall health outcomes (Beach, Inui, & Relationship-Centered Care Research Network, 2006). These results suggest that contemplative practice benefits both providers and patients through improved quality of therapeutic relationships and enhanced present-moment awareness during medical encounters.

### **Contemplative Healthcare Practice and Provider Wellness**

There is extensive research on mindfulness-based medical interventions that has emerged as a major focus of healthcare innovation over the past two decades. Meta-analyses demonstrate that healthcare providers trained in contemplative practices show significantly reduced burnout, increased empathy, improved patient communication skills, and enhanced resilience in the face of ongoing workplace stressors (Khoury, Lecomte, Fortin, et al., 2013).

I have attempted to describe just how contemplative practices develop and mature over extended periods of application, revealing subtle but crucial elements often missed in research studies focused on short-term outcomes. His observations suggest that contemplative healthcare practice requires ongoing cultivation and community support rather than representing merely additional techniques to be learned and applied, challenging healthcare organizations to consider how they might support providers' spiritual development alongside clinical skill advancement.

Provider wellness research consistently demonstrates that healthcare professionals practicing contemplative techniques show improved job satisfaction, reduced turnover intentions, enhanced career longevity, and better work-life integration compared to control groups receiving standard stress management interventions (Shanafelt & Noseworthy, 2017). These findings validate just how con-

### **Limitations of Current Standard Practice**

Contemporary healthcare environments typically reflect what Institute of Medicine reports characterize as fundamentally "provider-centered" rather than "patient-centered" design philosophy, prioritizing clinical efficiency and technical functionality over therapeutic environmental factors that support

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healing across multiple dimensions of human experience (Institute of Medicine, 2001). Standard hospital rooms accommodate medical equipment and staff workflow patterns but inadequately support the psychological, social, and spiritual dimensions of healing that are essential components of comprehensive recovery.

Research comparing traditional hospital environments with healing-environment designs consistently demonstrates superior outcomes in facilities incorporating elements present in our proposal for family accommodation spaces, natural environmental elements, quiet areas for reflection and prayer, and flexibility for diverse cultural practices (Huisman, Morales, van Hoof, & Kort, 2012). These improvements include reduced patient anxiety, shorter length of stay, decreased complications, improved staff satisfaction, and enhanced overall patient experience ratings.

However, transformation from traditional to healing-environment design faces significant organizational challenges including cost considerations, space constraints, regulatory requirements, and cultural resistance from healthcare providers accustomed to efficiency-focused environments. Healing environments can be created within existing constraints through attention to subtle environmental factors, relationship quality, and community involvement rather than requiring major architectural renovations.

The economic analysis of healing environment interventions consistently demonstrates positive return on investment through multiple pathways including reduced length of stay, decreased complications, improved staff retention, and enhanced patient satisfaction scores that translate into im-

proved reimbursement and reduced liability costs (Berry, Parker, Coile, et al., 2004). These findings support the business case for implementing practices while addressing healthcare organizations' concerns about financial sustainability of healing environment initiatives.

### **Integration Challenges and Evidence-Based Solutions**

Healthcare organizations implementing healing environment modifications face complex challenges related to regulatory compliance, staff training, cultural change management, and evidence-based justification for environmental investments. Our theoretical proposal provides qualitative foundation that, when combined with quantitative research validation, supports comprehensive healing environment design initiatives that can satisfy both regulatory requirements and therapeutic objectives.

Cultural adaptation protocols represent another significant implementation challenge, as healing practices must be adapted to serve diverse populations while maintaining core therapeutic elements that promote healing across different belief systems and cultural backgrounds. Research in cultural competency indicates that effective healing environments require flexibility to accommodate varied cultural practices while providing universal elements such as family support, natural environments, and opportunities for meaning-making (Beach, Price, Gary, et al., 2005).

Our specific cultural context offers one detailed model for how universal healing principles manifest within particular traditions, providing healthcare organizations with concrete examples of successful integration between clinical care and spiritual practices. His documentation reveals how



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healing environments can honor diverse spiritual traditions without compromising medical effectiveness or requiring healthcare providers to practice outside their professional competencies.

Staff training and competency development present additional challenges, as healing environment approaches require healthcare providers to develop skills in therapeutic presence, narrative listening, and cultural sensitivity that extend beyond traditional clinical training. Such skills develop most effectively through experiential learning within communities of practice rather than through didactic training programs alone, challenging healthcare organizations to create supportive learning environments for provider development.

#### **Case Studies:**

##### **Pediatric Intensive Care and Family-Centered Healing**

Systematic reviews demonstrate that children receiving medical care within family-integrated environments show reduced anxiety, accelerated recovery, improved long-term psychological adjustment, and enhanced developmental outcomes compared to those treated in traditional pediatric environments that separate children from their support systems (Shields, Pratt, & Hunter, 2006).

Implementation evidence from pediatric units adopting family-centered design principles consistent with other studies that demonstrate measurable improvements including 30% reduction in patient anxiety scores, significant improvements in family satisfaction ratings, reduced need for sedation and pain medication, and shortened length of stay (Committee on Hospital Care and Institute for Patient- and Family-Centered Care, 2012).

However, family-centered pediatric care requires fundamental reorganization of traditional hospital routines, staff training in family communication skills, and environmental modifications to accommodate family presence during medical procedures.

Other studies have provided detailed examples of how communities successfully integrated medical care with family involvement without compromising clinical effectiveness, offering practical models for healthcare organizations implementing family-centered approaches.

The long-term benefits of family-centered pediatric care extend beyond immediate clinical outcomes to include enhanced family coping skills, reduced post-traumatic stress in both children and parents, and improved family functioning following medical crises. These outcomes support our emphasis on viewing medical events within larger contexts of family and community development rather than as isolated clinical episodes requiring purely technical interventions.

##### **Palliative Care Innovation and Community**

Discussions of death and dying within community contexts correspond closely with research on social support during end-of-life care, which has demonstrated that patients dying within supportive community environments report better pain control, reduced anxiety, greater sense of life meaning, and enhanced quality of dying compared to those receiving standard medical care focused primarily on symptom management (Bakitas, Lyons, Hegel, et al., 2009).

Research validation from randomized trials of community-based palliative care interventions demonstrates improved quality of life scores, reduced family bereavement complications, decreased

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healthcare utilization in final months of life, and enhanced satisfaction with end-of-life care compared to standard medical approaches that emphasize institutional care (Higginson & Evans, 2010). These findings support just how communities can provide sophisticated palliative care while maintaining the relational and spiritual dimensions of dying often missing in institutional settings.

Implementation of community-based palliative care requires coordination between medical providers and community support systems, training for community members in basic comfort care techniques, and healthcare policies that support home-based and community-based dying options. Such coordination can develop naturally within communities committed to supporting members through all life transitions, providing models for healthcare organizations seeking to expand palliative care options.

The economic benefits of community-supported palliative care include reduced hospitalization costs, decreased emergency department utilization, and improved resource allocation that allows intensive medical interventions to be reserved for situations where they provide clear benefit rather than prolonging suffering. These economic advantages support broader implementation of community-based approaches while honoring patient and family preferences for dying within familiar environments surrounded by loved ones.

### **Provider Resilience**

The way some community practices sustain caregivers through decades of intensive service without experiencing burnout provides valuable insights that align with research on healthcare provider resilience and the factors that promote career longevity in healthcare professions. Studies demonstrate

that providers with strong community support systems show significantly reduced burnout, enhanced job satisfaction, improved work-life integration, and decreased turnover intentions compared to those lacking such support (Dyrbye, Thomas, & Shanafelt, 2006).

Organizational outcomes from healthcare systems implementing community-based provider support programs that demonstrate improved retention rates, enhanced workplace satisfaction, reduced stress-related illness among staff, and improved patient care quality (Maslach & Leiter, 2016). These improvements create positive feedback cycles where enhanced provider wellness leads to better patient care, which in turn enhances provider satisfaction and career sustainability.

However, creating genuine community support for healthcare providers requires fundamental shifts in organizational culture away from individualistic approaches toward collaborative models that recognize provider wellness as essential infrastructure for high-quality patient care. Such communities naturally provide multiple forms of support including emotional care, practical assistance, spiritual guidance, and opportunities for personal growth that enable individuals to sustain demanding caregiving roles over extended periods.

The implementation of provider wellness initiatives based on community support models requires organizational leadership commitment, resource allocation for community-building activities, and cultural changes that prioritize provider wellbeing alongside productivity metrics. Such investments produce sustainable improvements in both provider satisfaction and patient care quality, supporting the business case for comprehensive provider wellness

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programs.

### **Longitudinal Healing Environment Studies and Extended Outcome Measurement**

Obviously it becomes crucial to engage in extended research periods for capturing the full impact of healing environment interventions, as many benefits become apparent only over years or decades rather than the weeks or months typically examined in clinical studies. Most current research examines short-term outcomes that may miss the long-term benefits documented in his work, including enhanced family resilience, improved coping skills that transfer to future challenges, and development of meaning-making capacities that transform individuals' entire approach to illness and suffering.

Future research priorities should include multi-year prospective studies examining how healing environment modifications affect patient outcomes, provider wellness, and organizational culture over extended periods sufficient to capture lasting transformation rather than temporary improvements. Such studies would require innovative research methodologies that can track complex variables across extended timeframes while maintaining scientific rigor in measurement and analysis.

The development of new outcome measures capable of capturing the multidimensional benefits in contrast to current healthcare quality metrics which focus primarily on clinical outcomes and patient satisfaction rather than measuring transformation, growth, meaning-making, and spiritual development that may represent the most significant long-term benefits of healing environment approaches.

Longitudinal research on healing environments

would also need to examine how different populations respond to various environmental modifications, as cultural, spiritual, and socioeconomic factors likely influence which healing environment elements provide maximum benefit for different patient populations.

### **Neuroscience of Sacred Presence**

We require more sophisticated neurobiological investigation to understand the mechanisms through which therapeutic relationships produce measurable physiological changes in both patients and providers. Recent advances in functional neuroimaging technology now allow real-time study of brain activity during empathetic medical encounters, providing opportunities to validate our experiential observations through objective neurological measurement.

Emerging research utilizing fMRI technology to examine neural correlates of therapeutic presence shows promising preliminary results that may validate our experiential observations about the transformative power of authentic presence during medical encounters (Ritter & Freund, 2005). However, such research requires further development to capture the subtle but crucial quality differences in therapeutic relationships that our documentation reveals as essential factors in healing outcomes.

Future neuroscience research should examine how contemplative practices affect healthcare providers' brain function in ways that enhance their capacity for therapeutic presence, as well as investigating the neurobiological mechanisms through which patients respond to different qualities of provider presence. Such research could provide scientific validation for training programs in contemplative healthcare practice while identifying specific neural

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markers associated with effective therapeutic relationships. addresses communication and clinical care practices without addressing environmental factors that may significantly affect healing outcomes for different cultural populations.

The integration of neuroscience research with qualitative documentation of healing relationships could provide comprehensive understanding of how therapeutic presence operates across biological, psychological, social, and spiritual dimensions, offering healthcare organizations evidence-based justification for investing in provider training and environmental modifications that support authentic human connection during medical encounters. Future research should also examine how healthcare organizations can develop partnerships with diverse religious and cultural communities to create healing environments that authentically reflect the populations they serve, rather than imposing generic approaches that may miss crucial cultural elements necessary for effective healing within specific communities.

### **Cultural Adaptation Protocols**

My documentation within a specific Orthodox Jewish cultural context requires systematic investigation of how the healing principles he documents translate across diverse populations and belief systems, as healthcare environments must serve patients from varied cultural, religious, and socioeconomic backgrounds while maintaining therapeutic effectiveness for all populations served. Evidence-based curriculum development requires systematic integration of contemplative practices, narrative medicine approaches, and family systems understanding into medical education at all levels, incorporating quantitative research validation to create comprehensive training programs that prepare healthcare providers for healing environment practice.

Implementation research should focus on developing and testing protocols for adapting community-based healing practices across various cultural and religious contexts within pluralistic healthcare environments, identifying which elements represent universal healing principles versus those requiring cultural modification for different populations. Medical education reform should include competency assessment measures for healing environment practices that integrate traditional medical skills with relationship-based healing approaches, ensuring that healthcare providers develop capabilities in therapeutic presence, cultural sensitivity, and community engagement alongside clinical expertise. Such competency measures would need to address both knowledge acquisition and skill development in areas typically not covered in traditional medical training.

The development of cultural competency frameworks specifically focused on healing environment design represents another crucial research priority, as current cultural competency training typically Continuing education programs for practicing healthcare providers should offer structured opportunities to develop contemplative practice skills,

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narrative medicine competencies, and community engagement approaches that can be integrated into existing clinical roles without requiring major career transitions. We suggest that such skills develop most effectively through experiential learning within supportive communities of practice rather than through purely didactic educational approaches.

The development of mentorship programs pairing experienced practitioners of healing environment approaches with healthcare providers seeking to integrate such practices into their work could provide essential support for skill development while creating communities of practice that sustain provider wellness and professional growth over extended periods.

### **Organizational Culture Transformation**

Healthcare leadership development programs should incorporate community-building approaches that support both clinical excellence and authentic human connection, based on principles documented in theorized in our work and validated by organizational psychology research demonstrating the effectiveness of relationship-centered leadership in healthcare settings.

Organizational culture change initiatives require systematic attention to factors that either support or undermine healing environment approaches, including workflow design, space allocation, staffing patterns, quality metrics, and reward systems that either prioritize technical efficiency or recognize the value of therapeutic relationships and healing environment practices.

Quality metrics integration represents a crucial organizational challenge, as current healthcare quality

measurement systems focus primarily on clinical outcomes and efficiency measures without capturing the benefits of healing environment approaches that may be most apparent in long-term outcomes and patient experience dimensions not currently measured by standard assessment tools.

The development of organizational policies that support healing environment practices while maintaining regulatory compliance and financial sustainability requires careful attention to implementation strategies that demonstrate measurable benefits in areas valued by healthcare administrators, including patient satisfaction, staff retention, and overall quality outcomes.

### **Conclusion:**

Our systematic observation of crisis response, family healing processes, and community support mechanisms aligns remarkably with emerging scientific literature on therapeutic relationships, healing environments, provider wellness, and post-traumatic growth, demonstrating that apparent tensions between clinical excellence and humanistic care represent conceptual limitations rather than inherent incompatibilities.

The convergence between our experiential findings and current evidence-based research suggests that healthcare organizations possess validated pathways for creating environments that honor both scientific rigor and transformative healing potential. His documentation indicates that authentic attention to human wholeness enhances rather than compromises medical effectiveness, offering practical models for healthcare environments that integrate clinical effectiveness with authentic human connection in ways that benefit patients, providers, and healthcare systems simultaneously.

Healthcare organizations seeking to implement healing environment modifications can draw on experiential wisdom and extensive supporting scientific literature to justify comprehensive transformation initiatives that produce measurable improvements in patient outcomes, provider wellness, and organizational effectiveness. The combined evidence suggests that revisioning healthcare spaces to embrace what we term "dialogical healing approaches" may revolutionize medical care delivery to address both biological pathology and the full complexity of human healing needs.

Future research should systematically examine how our documented community healing practices might be adapted and implemented across diverse healthcare contexts, potentially transforming medical care delivery in ways that honor both scientific advancement and the profound human dimensions of healing that make medicine a calling rather than merely a technical profession. Such transformation represents not only an opportunity for healthcare improvement but an ethical imperative to restore medicine's fundamental commitment to serving human flourishing in all its dimensions.

The path forward requires courage to embrace approaches that transcend traditional boundaries between scientific medicine and spiritual care, recognizing that the most effective healing environments integrate rather than separate these complementary dimensions of human experience.

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#### **Addendum: Selected Essays by author**

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5. "Evidence Distortion and Clinical Decision-Making: How Placebo and Nocebo Effects Mediate Industry Influence in Prescribing Practices." *Journal of Behavioral Health* 14, no. 2 (2025): 1–9.
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17. "Comparing and Integrating the 12-Step Recovery Model and Classical Medical Model: Toward a Holistic Framework for Addiction Treatment." *Addiction Research* 9, no. 1 (2025): 1–12.
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19. "The Spiritual Space Between Nurse and Patient." *Global Journal of Critical Care and Emergency Medicine* (2025, in press).
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