

## Accepting changing workplaces for inclusive quality education for pluralistic populations in host countries

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### Abstract

*Adult learning theories aim to be a process; thus, the growth of populations in Australia and globally must investigate the learning needs from a constructivist perspective. Constructivism has a reflexive and contextual knowing perspective as self-determination. In European and Australian literature, organisations must understand the growing and changing populations. How can a democratic society offer learning through training for a pluralistic population in a host country?*

*The business model offers an understanding of people's cultural norms, habits, and traits to understand others. Literature from Google searches for the descriptions originated in several learning titles such as curriculum, fairness, and inclusive training.*

*Cultural sensitivity and normative commitment are training needs for immigrant people who need curricula to help retain individuals. Implications are that many educational sectors that attract immigrant people for profit must understand that resilience belongs to others' values.*

**Keywords:** inclusive, educational qualities, curriculum, fairness, VET, immigrants.

### Introduction

Many countries have pluralistic populations where quality education is an equity issue. However, the discussion on learning and education has conflicted with learning as a product or process. Adult learning is a process, and lifelong learning in and for practice is a process. However, the concept of adult learning theory has a long history of several layers of understanding (S. Hodge et al., 2024; Hodge et al., 2022). For instance, situated learning is constructivism, and the theory of the broader environment is co-learning (Schofield, 2019). As migration continues, we accept changing workplaces as VET for inclusive quality education. Others suggest that students need clear explanations and cross-cultural communication (Sonnenschein & Ferguson, 2020). Thus, co-learning needs equity in learning and in workplaces is the aim. We turn to the methodology that searched adult learning literature and the overseas business model as marketing.

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## Methodology

According to Lewis and Bryan (2021), we undertook an integrated literature review. Thus, marketing literature is necessary, as is the literature search in Google Scholar and various books for educational and cultural needs. First, the review as individuals are in a mixture of educational industries, including individual and community-based education, and these educational areas aim to attract individuals to make a profit. The search includes education for a pluralistic population. As the self-reflective criteria, the methodology can be the culture that avoids others. We can understand how education can change in workplaces, but the literature must clearly describe cultural sensitivity and how empathy can progress.

The significant issues in the self-reference criterion model may lead to Ethnocentrism's will to influence others to understand one's cultural norms, habits, and traits to understand others. Therefore, "Values are guiding principles in life that are intrinsic to an individual's identity and inner self" (Kotabe et al., 2014, p. 138). Hence, adapting requires a balance of values against practices. The self-reference criteria as Ethnocentrism means an individual tends to resort to their cultural experiences and values rather than understanding others (Kotabe et al., 2014, p. 138).

The marketing literature understands the market as a target, and a segment is a target that needs to be attached. In a pluralistic population, such as occurring globally, the need for an understanding of the 'self-reference criterion' (SRC) is to adapt to other cultures (Kotabe et al., 2014). Others suggest that "understanding the market, understanding the target, and developing a market segment profile" is needed (Elliott et al., 2014, p. 183). Education mar-

kets have many segments; therefore, the relevant literature must identify sustainability in the new population's stature. This paper aims to identify how learning occurs and how educational issues can fit the current multicultural populations.

## Literature Review

Some debates that ethics and morality are obligations for teachers to change training needs, but the external world perspective focuses more on tolerating multicultural needs. The need for a curriculum for multiculturalism is to modify and make it fair as it makes sense to us and others that training needs in health and apprenticeship literature.

Adult researchers take a practised view of learning: "Knowledge of the application on workplace and organisational needs rather than timeless understandings of knowledge in a few university courses" (Gonczi, 2020, p. 23). This argument increases the need for "knowledge production and service provision as specific and transient, tacit and organic as transdisciplinary" (Gonczi, 2020, p. 24). The literature shows that equity must be in many educational institutions as "questions about professional learning and the imagining of change concerning professional practice" Hager et al.(2012, p. 30). Therefore, Gonczi (2020, p. 24) argues for understanding how neurology has implications for learning as "codified knowledge needs to be in the workplace of practice and the tacit knowledge that develops through acting in and on the world" (Gonczi, 2020, p. 27).

We then ask that educators aim for "responsible experiments to gather on the matter as a process" (Hodges et al., 2022, p. 402). The notion of change implies that constructivism aims to be constantly vigilant about consensus that keeps pace

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with change, diversity, complexity, and contradictions (Edwards et al., 2001). Hence, learning "alters the world and those who live in the world in a cognitive-affective-romantic fashion" (Gonczi, 2020, p. 27).

Therefore, collective learning occurs as an "engagement requiring practitioners to acknowledge the experience as longitudinal and consequence and creatively novel" (Hager & Johnsson, 2012, p. 262). Then, the practice involves known and unknown others upon which practitioners are vulnerable and dependent is a "shared discovery process with others that produces provisional, productive and meaningful examples of ongoing social accomplishments in an unfolding present" (Hager & Johnsson, 2012, p. 262).

Countries that experience increases in migration globally have issues that need resolving for educators and their institutions (Baker & Hüttner, 2019). Many immigrants from non-English-speaking countries arrive in Australia as a host country (ABS, 2016). Therefore, Sustainable Development Goals aim to be inclusive and equitable with quality education despite the required education levels. The European diaspora of immigrants has developed more recently. Therefore, UNESCO has developed education for sustainable development for all (Pavlova, 2007), meaning that "education can broaden minds for a better society or gains in the market economy" (Pavlova, 2006, p. 1). The issue of broadening minds is in two strands: first, "the quality of teaching, and the student, in the skill revolution, is that of employability and citizenship" (Pavlov, 2007, p. 5). Thus, the OECD aims to provide Vocational Education and Training (VET) for immigrants as an inclusive perspective in Europe (Bergseng et al., 2019).

Educational institutions must "enable immigrants, driven by levels of governments, not-for-profit and private enterprises to modify and gain immigrants in localised training programs" (Bergseng et al., 2019, p. 19). Furthermore, immigrants and VET-registered training organisations have implications for Australia with declining or ageing populations (Bergseng et al., 2019).

Drawing on sustainable development goals, the aims of quality education are at cross purposes. Thus, we must broaden our minds to identify a need for good local and cultural teaching for immigrant populations. This study aims to identify how quality education can be for pluralistic populations as educational training is a segment.

### Sustainability

Sustainability is a practice that has a long tradition for researchers. Others suggest that "curriculums have, in terms of Dewey (1966), a need for encouraging the most excellent variety of mutually shared interests that is a democratic society" (Hager & Halliday, 2006, p. 249). Therefore, research has debated whether practice is a process or a product. According to Hager's perspective, the levels of knowledge of workplace learning (Hager, 2011, p. 18) are for the "development of judgements through experiences of practice." Then, judgements are about other individuals' reactions rather than learning, and the 'transfer' metaphor is impossible to determine in advance as contexts are countless.

Therefore, the "learning processes need actual workplace practice and future experiences they may encounter" (Hager, 2019, p. 67). Furthermore, thoughts integrate "what people do, where they do it, with whom and for what purpose" (Boud &

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Hager, 2012, p. 21). It seems that VET researchers in Australia have a narrow understanding of competence as practice, which is a vital holistic dimension (Hager, 2019).

The debates on learning continue, and the action to learn suggests that practice is an "agentic social activity rather than an individual's rationality" (Hodge, 2020, p. 620). Therefore, "rationalism is a bias in learning as both an object and some standards of achieving or success" (Hager et al., 2006, p. 134). We need to understand holism from the sustainability perspective, which contributes to work performance and industry competitiveness.

Thus, "holism is where knowledge, process, and actions are indeterminate, cues, signals, responses, and choices are not predictable" (Hager et al., 2012, p. 252). Therefore, "holism capacity is little understood, as perceptual discrimination, persistence, attention to detail, planning and making judgements in context" (Hager, 2019, p. 69) that are not in curricula. Furthermore, this means that as suitable learning as activities that require resources of all types while curricula are processing, it is the "notion of competency standards less known as cognitive details to planning and making judgements in a context that is different kinds of outcomes" (Hager, 2019, p. 71).

We turn to work-based literature for learning, meaning it "leads to emergence as distributed sensemaking and orchestrated but not fully controllable" (Hager et al., 2012, p. 30). Why contextuality is needed, as it is valuable for understanding curricula. Others suggest the educator and learner is a relationship that has personal cultural lenses (DomNwachukwu, 2010). However, according to Gonczi (2020, p. 24), the relational approach to competence is activities where reasoning and emo-

tions as feelings are the sensors for the match between genetic inheritance and the circumstances it finds in the context to connect.

Therefore, a pluralist society needs "building instructional modes for intercultural teaching" (Lasonen, 2009, p. 187). Furthermore, we have seen that intercultural competence is complex, and a holistic "undertaking as a learner-centred pedagogy needs tolerance" (DomNwachukwu, 2010, p. 6). Others argue that trainers and learners are "uniquely positioned to promote sharing norms or values to become intrinsic motivation" (Gagné, 2009, p. 582).

We can understand how learners in societies with pluralistic populations are based on the "biological perspective, the physiological perspective and anthropological view, a functional approach which taken together for being creative, reflective, and social" (DomNwachukwu, 2010, p. 5). We turn to understand that adult education needs to address the crisis of epistemic knowing by promoting capacities and habits of rationality autonomy and gaining pluralism (sic) (Hoggan-Kloubert & Hoggan, 2023, p. 17). Thus, the learner needs a values orientation rather than conformism. This discussion has defined debates on learning with an ethical perspective. It brings us to philosophical literature, as workplace training has much to challenge.

### **Epistemologies, practices, and ethics**

Epistemologies and ethics can be educational, vocational and community-based, as found in Bagnall and Hodges (2022). The authors focus on the need for ethical transformation by overcoming degrading others' traditions and values, suggesting "replacing them with emancipatory beliefs and cultural identity" (Bagnall et al., 2022, p. 68). Further-

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more, Pavlov argues that "students and educators need morality as an obligation" (2006, p. 27). Thus, morality is an obligation, as the authors state.

Nevertheless, Hager and Halliday (2006, p. 49) state that there are assumptions that "practice follows theory learning though adhering to an empiricist epistemology." This debate is that dualist metaphysics is a "neutralist liberal democratic vision of societal development that only looks like societal development or common sense; thus, the skills paradigm heralded a "decline in skills capability" (Hager, 2019, p. 76). What will the progress of learning as a process need? A pluralistic population then needs to adapt curriculums as collective learning as making judgements is ongoing. Training for multiculturalism is to become inclusive. We need to understand how health professional literature promotes training opportunities.

### **Learning needs**

The "culturally appropriate need for the sustainable curriculum is the training for health professionals" (Thomas & Cohn, 2006, p. 482). The training focuses on multicultural needs as education as multiple training courses by educators were used by Psychological educators to overcome patient barriers. The authors suggest improving "training courses using counselling skills, inter-professional and intercultural communication and sensitive diagnosis" as gaining through acculturation improves health care (Thomas et al., 2006, p. 484). Therefore, the curriculums need to overcome marginalisation from a care perspective, as a study found the "acculturation of professional immigrants with host country language and education" (Ying et al., 2011, p. 74).

Therefore, qualifying teaching training staff is critical for implementing sustainability to be inclusive for future curricula. Arguments exist for "new forms of social learning values, attitudes and beliefs and preferences for future choices" (Robinson, 2004, p. 381). Others note that "values are pre-learned and justify moral or immoral views as personal ethics" (DomNwachukwu, 2010, p. 47). The perspective of Hager et al. (2006) is that all levels of education have values that call for learning that takes the condition of changes around the trading global environment (Hager et al., 2006). Thus, educators need three perspectives: First, the view of teaching is "Engage students to recognise situations as being ethically problematic and encourage voice and express feelings and thoughts and identify acceptable solutions for all" (Pavlova, 2006, p. 27). Therefore, sustainability training needs are essential as we move forward to the values needed for education.

### **Values of Commitment to Education**

There are debates about personal moral values misleading the "logical, normative, and psychological relations between the notion of performance leads to future action or practices" as focusing on workplace and learner needs is required (Hager et al., 2006, p. 71). A European review in a VET of apprenticeship workplace studies, trainees and apprentices by Mikkonen et al. (2017) states that committed, well-developed relationships are needed. Nevertheless, commitment is a broad term relating to a personal sense of loyalty that directs behaviour for roles and tasks, whereas satisfaction relates to carrying out roles and functions. Furthermore, development by the Canadian review study is where Valéau et al. (2013) argue that intentions are essential. Their finding suggests affective commitment as values and normative commitment to

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recipients in workers' help work that can retain individuals. Likewise, affective commitment increases satisfaction with the workplace involving well-being. Thus, "affective and normative commitments increase bonds to the organisation's goals, and less affective commitment increases turnover" (Valéau et al., 2013, p. 92). Meaning "trust in affective organisational commitment in response to fair procedures to trust in the organisation" (Jiang et al., 2015, p. 20).

What a quality education then needs to be locally relevant and culturally appropriate. Therefore, cultural intelligence can be critical for new immigrants (Alon et al., 2023). Training has been found in health to be effective for professionals and their patients (Thomas & Cohn, 2006). Cultural sensitivity has been "defined under the greater construct of intercultural competence as effective or successful competence" (Mellizo, 2023, p. 22). Thus, there are suggestions that intercultural education refers to personal learning experiences through interpersonal education (Lasonen, 2009). Means to "experience or discriminate relevant cultural differences" (Mellizo, 2023, p. 23). Others argue for new curricula as all education sectors have "alternative subject matter for their workplaces" (Larsson et al., 2016, p. 187).

A further perspective in an apprenticeship study in Norway states, "Commitment is to learn to have goals, high motivation, and encouragement to seek help as the interplay between resources" (Schmid & Haukedal, 2022, p. 14). A literature review study identifies the supervisors' and mentors' goals using "demonstrations of vocational activities and simulating participation, and entrusting activities to apprentices" (Ceelen et al., 2023, p. 829).

Teachers and apprentices have long-term relationships in various workplaces. Thus, "contexts are novel rather than practices as the novel" (Hager et al., 2006, p. 208). Others suggest moving as a journey toward their work in their contexts and participation toward becoming proficient practitioners (Boud & Hager, 2012). The apprenticeship stage is a collaborative effort between training enterprises and workplaces and can be the metaphor of 'transitions' learning in three areas. Thus, "employer and the training institution need mutual respect developed over time as a workplace value where apprentice learning occurs in providing further education" (Hager & Hodkinson, 2013, p. 633). Therefore, early workplace learning is a joint effort where practice evolves. We now turn to how expertise that includes a call for: "influences on the core inclusion of racial equity in medical school curriculum content and create a culture in which health-related organisations and their staff are encouraged to discuss race equity issues" (Prasad, 2020, p. 659).

### **How is expertise grown?**

We need to understand how an expert has a set of attentional skills that enable focusing on just those aspects of regulating behaviour, focusing on "coupling" and contexts as "attractors" (Hager et al., 2006, p. 213). Becoming an expert requires an idea of practice as "open-ended emergent, requiring judgment rather than a fixed endpoint" (Yates, 2018, p. 47). Thus, cultural context needs are the future of education. According to Bagnall and Hodges, the "future is a reflective epistemology and ethics of authenticity" (Bagnall et al., 2022, p. 68) to develop expertise. Further studies by Mellizo (2023, p. 23) broadly examine the capabilities of "ethnocentric world views and ethno-relative world views." Ethnocentrism has three sub-themes. First



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is "denial, which is being unaware of or having no interest in other cultures." Second, "feelings of defiance are threatened, whereas minimisation only acknowledges cultural differences" (Mellizo, 2023, p. 23). Ethno-relativism has three subthemes:

- "Acceptance as respect and curiosity.
- Adaptation as experience provides self-awareness.
- Integration as moving between world views." (Mellizo, 2023, p. 23).

The meta-review by Smith et al. (2006, p. 10), is multicultural education for "counselling at the university level in-house and workshop-based education includes skill building, experiential activities, and theoretically based models effective?" Thus, mixed groups of students may need tailored education. According to a summary of years of "self-reported studies suggest being aware of one's own and others' cultural perspectives and participating as altruists have perspective-taking" (Mellizo, 2023, p. 28). Others agree that Altshulera et al. (2003, p. 393) found that self-reports "overestimated culturally competent."

Understanding that training is multicultural, the authors take an experiential approach, which may suit VET situations. Many authors argue that education needs to move holistically toward democracy, which requires lived experiences (Heybach, 2015). Individual and contextual factors impacting language learning need effective and supportive learning environments (Al-Mahrooqi & Denman, 2022). Others aim for nested environments in organisational intentions to foster a supportive corporate environment where students are "motivated and engaged; there is a need for interpersonal relationships from trainers as needs of fairness" (Molinari & Grazia, 2023, p. 1417).

Multicultural education aims to be inclusive; however, for many, examining their identity may challenge individual stereotypes (Elkader, 2015, pp. 2-3). Many suggest we all hold an identity and education that needs a "transformation approach and a social approach that to be part of curriculums" (DomNwachukwu, 2010, p. 6). Measurable and student worldviews need transformation and be impactful. Others describe "procedural justice as relational underpinned within the group value theory understanding that identity and roles in psychological motivation" (Meyerson et al., 2021, p. 6). Others understand ethnic beliefs and strengths, respect gender roles, understand intergroup differences, and consult with stakeholders (R. D. Hodge et al., 2024).

Research by Kim and McLean (2014, p. 51) suggests that each culture may have multiple "interwoven traits, individual behaviour, attitudes, beliefs, or values as self-directed learning for cultural groups needs collaborating and sensitivity rather than power orientation to be motivated to learn" (Kim & McLean, 2014, p. 52). According to an American model of taking a sheltered instruction approach, DomNwachukwu (2010) suggests an eight-level approach to Training:

- "Give time for responding
- essential vocabulary to make it accessible
- adapted content with supplementary materials
- language objectives as a specific language attained
- clarification in the first language, such as phone dictionary
- appropriate speech for proficiency level
- supplementary material supplied, and
- understanding students' background experiences form the learning experience's structure and

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development" (DomNwachukwu, 2010, p. 123). ment (ABS, 2022), and the population grow with immigrants (ABS, 2021).

This eight-level training module would help implement training institutions that take in immigrant people. Recognising that initial education for apprentices/students will lead to complex workplaces is essential. Educational institutions aim to build a curriculum for a broad range of people.

### Conclusion

This paper aimed to understand how training can help work with pluralistic people. Therefore, we have found that a new curriculum and teachers' ethics, morality, and fairness are needed. First was the view of practice under review, and second was to identify training needs for sustainability of organisations. Thus, "Cultural sensitivity and empathy must be carefully undertaken to avoid ethnocentrism" (Cateora & Graham, 2005, p. 15). As Hager (2006, p. 77) argues, there is a greater need for "students to gain their interests, with an educator bringing their interests to the developed curriculums."

This view aligns with building rapport and providing engaging education (Al-Mahrooqi et al., 2015). Multicultural education promotes different cultures, language-transforming structures, and content curricula (Lasonen, 2009). A health study of an institution's policy was intolerant (Thomas & Cohn, 2006, p. 482) and developed a "course as multi-racial, multicultural and multi-religious to being too clinical practice." The outcome aim is that experiential training increased over time with ethnic patients (Thomas et al., 2006). Others believe hybrid learning can be effective (Aristika & Juandi, 2021). Governments call for workplaces, institutions, and RTOs to define diverse communities as a commit-

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